NOTES

MYSORE GOVERNMENT SECRETARIAT

File No. PW 262 IRI 57

Department of Public Works

Section Major Irrigation.

Subject: Note on the organisation and Administration of River Valley Projects

Irrigation

References: 14/4/58

21/6/58

Date	To whom sent	Notes and instructions
27.8.57	BS.	With a draft at 10/ex.

CA Shanti 24/6

Note on the organisation and Administration of River Valley Projects.

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① P.1.C.F.		① Received letter No 11590/SP dated 23-3-57 from the CE(Cs) forwarding a copy of the above note from Gpl.
P.5.C.F		② Received in continuation of the above cited letter, No 11765/SP dt 28-3-57 forwarding a revised note on the above subject.
		1) The CE(Cs) forwards a copy of note on the above subject, by Sri A.N. Saksena, Financial Adviser & Chief Accounts officer, Nangalingamangalam along with copy of letter no Seminar C-9 dt 22-2-57 from the Chairman C.W.& P.C, New Delhi.
		2) The CE(Cs) has suggested ① B.R.P, ② S.V.P and T.G.P, projects for which, Control Boards are desirable on the lines indicated in the note. (As these cost more than Rs 15 Crores)
P.1.C.F.		3) In Continuation of his letter No 11590/SP at 23-3-57, the CE(Cs) forwards a revised by the same person on the same subject which is at P.7.C.F.
		4) Nine Copies of notes at Pages 3 and 7 of C.F, are for perusal and consideration.
		It is desirable to get the opinions of the CE's N/S & E&M in this matter.
		Sms 11/4. 11/4/57

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Sms 4 11/57

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b) Page 1 to 8 of the CE may kindly be perused. CE(G) may perhaps be requested to place this matter before the committee of CEs and obtain their views for taking further necessary action.

Dy to PWD

Yes 18/4/57

KL 16/4/57

KL 17/4/57

7) Resubmitted with a draft for approval.

Issue 2nd 25/4/57

KL 31/7/57

Issued. No PWD. 62 IRI 57 dt 2/8/57 to the CE. (General).

Submitted with a draft reminder for approval.

16/8/57

Issue 29 dt 57

NP 29/8/57

letter No 20024 ES dt 23/8/57 from the CE(G).

Submitted for perusal with ref. to paras 6-7 supra

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	The CE(C) has forwarded the views of the Standing Committee of CEs, which has in general accepted the proposal of Shri A.L. Saksena, Financial Adviser and Chief Accounts Officer, Nagarjuna-sagar, for constitution of Central Boards for Big Projects costing more than Rs. 15 crores. The details of the proposal are contained in the note at Page 2 c/n. The CE(C) proposal is to constitute such central Boards for Bhadra, Sharavathy & Tungabhadra Projects. The minute of the CE's meeting are at PP. 12 C/R. It indicates that if such central Boards are set up, there will be no need for Tech. Advisory Committees and other committees in respect of such Projects. The proposal is for orders
	3/9/62 A note on the "Organisation & Administration of River Valley projects" by Sri A.L. Saksena, Financial Adviser & Chief Accts. officer, Nagarjunasagar project, forwarded by the Chy. & P.C. for

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information, is at P. 7 C.f. In para 9 of that Note it is stated that no improvements on those lines have been made in the financial & other procedures in the Nagarjunasagar project. But there is no indication whether a Control Board has been constituted for that project. The CE (Q) has recommended the constitution of such Boards for the Bhadra, Tunga Bhadra & the Sharavathy Valley projects. The CE's of the State have considered the Note at a meeting of their committee & have indicated that the proposals contained in the note are generally acceptable. — P. 1 C.f. — P. 12 C.f.

Secy 3/9/57 D/s (Pers)

KL 12/9/57

10) There was a control Board for Nagarjunasagar. Our instructions (Para 6) were that the question should be placed before the Committee of three chief Engineers. Was this done?

Secy 17/9/57

11) Pages 11 & 12 may kindly be perused ort. Para 10 ante.

KL 18/9/57

D/s (Pers)

Venkatesan

Pls bring up Secy 18/9/57

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12) The Central Water Power Commission sent to the Chief Engineer a note on Organisation and Administration of River Valley Projects by Sri A.L.Saksena, Financial Adviser & Chief Accounts Officer, Nagarjunasagar Project for information. The Chief Engineer in forwarding a copy of that note to Government stated that it is desirable to constitute Control Boards on the lines indicated in the note for (1) Hemavathi Reservoir Project (2) Sharavathi Valley Project and (3) Tungabhadra Project, as these projects cost more than Rs.15 crores. A copy of the note on the Organisation and Administration of River Valley Projects may be seen in pages 7 and 8. From what is mentioned in that note, I am not able to make out how exactly the claim made in the last para (para 9) that the improvements made on the lines mentioned in the note had resulted in cutting down of much of departmental red-tapism and substantial reduction in the number of financial irregularities. It is claimed that no serious irregularity has been reported in the Nagarjunasagar Project. The idea appears to be that for any project costing more than Rs. 15 crores there should be a Control Board as near to the idea of a Corporation as possible. It is stated that the Board should be a self-contained dynamic unit having all the powers of a State Government so as to eliminate departmental red-tapism. It is not known how by constituting a Board what is referred to as red-tapism is eliminated. In my view para 2 of Shri Saksena's note contains merely high sounding expressions without indicating exactly how the result can be achieved. It would not be inaccurate to describe

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para 2 of the note as amounting to the statement that we should eliminate red-tape by eliminating red-tape. It is also stated that to ensure that due weight is attached to the Board, it should be presided over by the Chief Minister with the Finance and Public Works Ministers as members. The Chief Engineer and representatives of the Centre should also be members of the Board. The Chief Engineer should function as the head of the department and the Control Board as the Secretariat. It is not known how this differs radically from the set up where the Chief Engineer is the head of the department ~~or ... and ... and ... and ...~~ gets instructions on policy matters from the Secretariat. In fact in para 5, it is stated that the set up of the Board Secretariat will be same as set up of a State Government Secretariat. In para 6, it is suggested that a system of pre-check of payments should be introduced as prevention is better than cure. ~~The post of the Chief Accounts Officer should be combined with the Financial Adviser~~ as far as possible, particularly if there are more than one Chief Engineer in the Project. There is no strong objection to a Deputy Chief Accounts Officer being made responsible to the Chief Engineer for his portion of the accounts provided he is subject to the over-all control of the ~~Financial Adviser of the Board.~~

13) It may not be out of place to mention here that for executing big projects there are committees established even in this State. They are called high power committees. At present however the Chief Minister is not the Chairman of those Committees. ~~But otherwise those committees review progress of~~

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Proof.

of works, consider how to remove bottle necks and make recommendations for any action that might have to be taken. As regards pre-check in respect of payments, we are thinking of introducing such a system. It may be pointed here that in the Tungabhadra Project, on the left side, in the Reservoir Construction Division and one other Division, there was a pre audit. For the Chief Engineer here a Financial Assistant is attached. For the Bhadra Project we are thinking of creating the post of a Chief Accounts Officer and Financial Adviser. It may also be mentioned that with regard to the Hydro-Electric Construction Projects, we are thinking in terms of setting up a Hydro-Electric Construction Board for the whole State for the development of ayacut under the irrigation projects, and also for purposes of rehabilitation we have established separate committees. This will go to show that we have already moved in the direction of setting up of committees or Boards for the supervision and execution of projects and although we have not used any high sounding names yet we have realised many of the advantages which can be derived from such Boards or committees. I feel that these committees and Boards may be allowed to grow and develop traditions in the normal course. It would be desirable not to enforce any rigid single pattern for the execution of all the projects in all the States.

B.S. Srikantiah 11-10-57

(B.S.Srikantiah)
Dy. Secretary to Govt.,
P.W. Elec. Dept.

Secy (PWD)

Organisation and Administration of River Valley Projects"
for 62 IRIS 7

13) No action is called for at this stage
re: setting up of Control Boards. We may,
however, examine if there is no need for
setting up an office of CAO cum financial
Adviser for T.B. Project (Munirabad)
CENTAR may be consulted

14) Sec
14/10/57

15) [illegible]
13/10/57

Sri R Dt
Sec 22/10/57

16) This case was found
in my issued papers today.
This may be returned to Shri R.J.H.
17/2/58

17) The file Register is indicating
that the file was referred to R.J.H.
on 23.10.57. It is not known how
it has been among the files of Sri VBB
Any way pl. take action immediately.
Sec 17/2/58

18) With reference to paras 13-17 above
it is submitted that the question of
setting up an office of CAO cum
Fin. Adviser for TB project (Munirabad

Organisation and Administration of River Valley Projects

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Side has already been examined in file No. PWD 74 TRPS) and orders have been issued that such an office is not necessary and that the F.A. to CE TRI (N) may be entrusted with the task of inspecting the divisions as frequently as possible and seeing that irregularities, if any, are rectified. A copy of the orders issued are placed at page 13 C.F. for perusal. In view of those orders these papers may perhaps be filed, if approved.

Sir VRB

Sms 10/4/58 Mrs 15/4/58 Sms 15-4-58

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